



Cambridge Assessment
International Education

Cambridge International AS & A Level

CANDIDATE
NAME

CENTRE
NUMBER

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CANDIDATE
NUMBER

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BUSINESS

9609/32

Paper 3 Business Decision-Making

May/June 2023

1 hour 45 minutes

You must answer on the question paper.

You will need: Insert (enclosed)

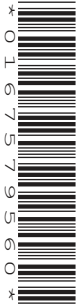
INSTRUCTIONS

- Answer **all** questions.
- Use a black or dark blue pen.
- Write your name, centre number and candidate number in the boxes at the top of the page.
- Write your answer to each question in the space provided.
- Do **not** use an erasable pen or correction fluid.
- Do **not** write on any bar codes.
- You may use an HB pencil for any diagrams, graphs or rough working.

INFORMATION

- The total mark for this paper is 60.
- The number of marks for each question or part question is shown in brackets [].
- The insert contains the case study.

This document has **12** pages. Any blank pages are indicated.



Answer **all** questions.

- [8]

[8]

3 (a) Refer to Table 1.1. Calculate, for 2023, the current ratio.

..... [1]

(b) Refer to Table 1.1. Calculate, for 2023, the return on capital employed (ROCE).

..... [3]

(c) Evaluate whether shareholders will benefit from OV changing to a public limited company.

[illegible]

4 (a) Refer to Table 1.3. Calculate, for location X, the accounting rate of return (ARR).

[4]

(b) Evaluate which location OV should choose to build its factory.

[illegible]

[illegible]

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..... [12]

10

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